

Tahua ā-tau 2024-2034  
Te Mahere Pae Tawhiti 2024-2034  
**Long-term Plan  
2024-2034**



Volume  
**3**  
Extract

Local Board Information and Agreements



# Mihi

Noho mai rā Tāmaki Makaurau,  
 moana waihiata,  
 maunga kākārīki.  
 Mai i ngā wai kaukau o ngā tūpuna,  
 ki ngā puke kawē i ngā reo o te tini,  
 i puta ai te kī mōu.  
 Tū ana he maunga,  
 takoto ana he raorao,  
 heke ana he awaawa.  
 Ko ō wahapū te ataahua,  
 ō tāhuna te mahora,  
 te taiao e whītiki nei i a koe he taonga tuku iho.  
 Tiakina kia meinga tonu ai koe  
 ko ‘te tāone taioreore nui o te ao,  
 manakohia e te iwi pūmanawa’.  
 Tāmaki Mākaurau tirohia te pae tawhiti  
 he whakairinga tūmanako  
 mō ngā uri whakaheke o āpōpō,  
 te toka herenga mō te hunga ka takahi ake  
 mā ō tomokanga,  
 te piriti e whakawhiti ai  
 tō iwi ki ngā huarahi o te ora.  
 Tāmaki Mākaurau e toro whakamua,  
 hīkina te mānuka.  
 Tērā te rangi me te whenua te tūtaki.  
 Maranga me te rā, he mahi māu me tīmata,  
 ka nunumi ana ki te pō,  
 whakatārewahia ō moemoeā ki ngā whetū.  
 Ko te oranga mutunga mōu  
 kei tua i te taumata moana.  
 Whakatuwherahia ō ringa, kūmea mai k i tō uma.  
 Tāmaki Makaurau  
 he tāone ūmanga kurupounamu koe;  
 tukua tō rongō kia rere i te ao.

Tāmaki Makaurau  
 who bestrides shimmering seas,  
 and verdant mountains.  
 From the bathing waters of our forebears,  
 and hills that echo with voices  
 that acclaim.  
 Your mountains stand lofty,  
 your valleys spread from them  
 and your streams run freely.  
 Your harbours are majestic,  
 your beaches widespread,  
 the environment that surrounds you is a legacy.  
 Take care of it so that you will always be known  
 as ‘the world-class city  
 where talent wants to be’.  
 Tāmaki Makaurau looking to the future,  
 repository of our hopes  
 for generations to come,  
 anchor stone for those who venture  
 through your gateway,  
 and the bridge that connects  
 your citizens to life.  
 Tāmaki Makaurau moving on,  
 accepting all challenges.  
 Where even heaven and earth might meet.  
 Rise with the sun as there is work to be done  
 and when evening comes,  
 allow your dreams to glide among the stars.  
 Perpetual health and growth  
 is beyond the horizon of cresting waves.  
 Open your arms and pull them to your embrace.  
 Tāmaki Makaurau, you are a city  
 where valued business and enterprise thrives;  
 let your good name traverse the world.





He whakarāpopoto mō ngā poari ā-rohe

## 1.1 Local board overview

### SHARED GOVERNANCE MODEL



#### The Governing Body (mayor and 20 councillors)

- focus on big picture and Auckland-wide issues
- develop Auckland-wide strategies and plans
- decision making of regulatory activities such as bylaws, licencing, inspection and animal management.



#### 21 local boards (chairperson and local board members)

- represent local communities
- provide local leadership
- make decisions on local issues and activities
- allocate local discretionary funding such as community grants and events
- input to regional strategies and plans
- advocate to the Governing Body and council-controlled organisations (CCOs) on behalf of local communities.

## Introduction

Auckland Council has a unique model of local government in New Zealand, comprising the Governing Body (made up of the mayor and 20 ward councillors) and 21 local boards. The Governing Body focuses on Auckland-wide issues while local boards are responsible for decision making on local issues, activities and services and providing input into regional strategies, policies and plans. Together, this is a shared governance model where decisions can be made both regionally and locally.

Local board decision-making comes from three sources:

1. **Legislation** – local boards are responsible for activities such as community engagement, preparing local board plans, agreeing and monitoring local board agreements and communicating local views to the Governing Body on regional strategies, policies, plans and bylaws.
2. **Allocation of decision-making for non-regulatory activities** – the Governing Body has allocated decision-making responsibility for certain non-regulatory activities to local boards. Local boards make decisions on, and have oversight of, a broad range of local activities such as local parks, libraries, events, recreational facilities and community activities. Please see Volume 2, Part 3 for the Allocation of decision-making responsibilities for non-regulatory activities.
3. **Delegation of decision-making responsibilities** – the Governing Body may delegate responsibility for some regulatory activities to local boards and Auckland Transport may delegate some decision-making responsibilities to local boards. Please see Volume 2, Part 3 for the list of delegated responsibilities to local boards.

## 1.2 Developing local priorities

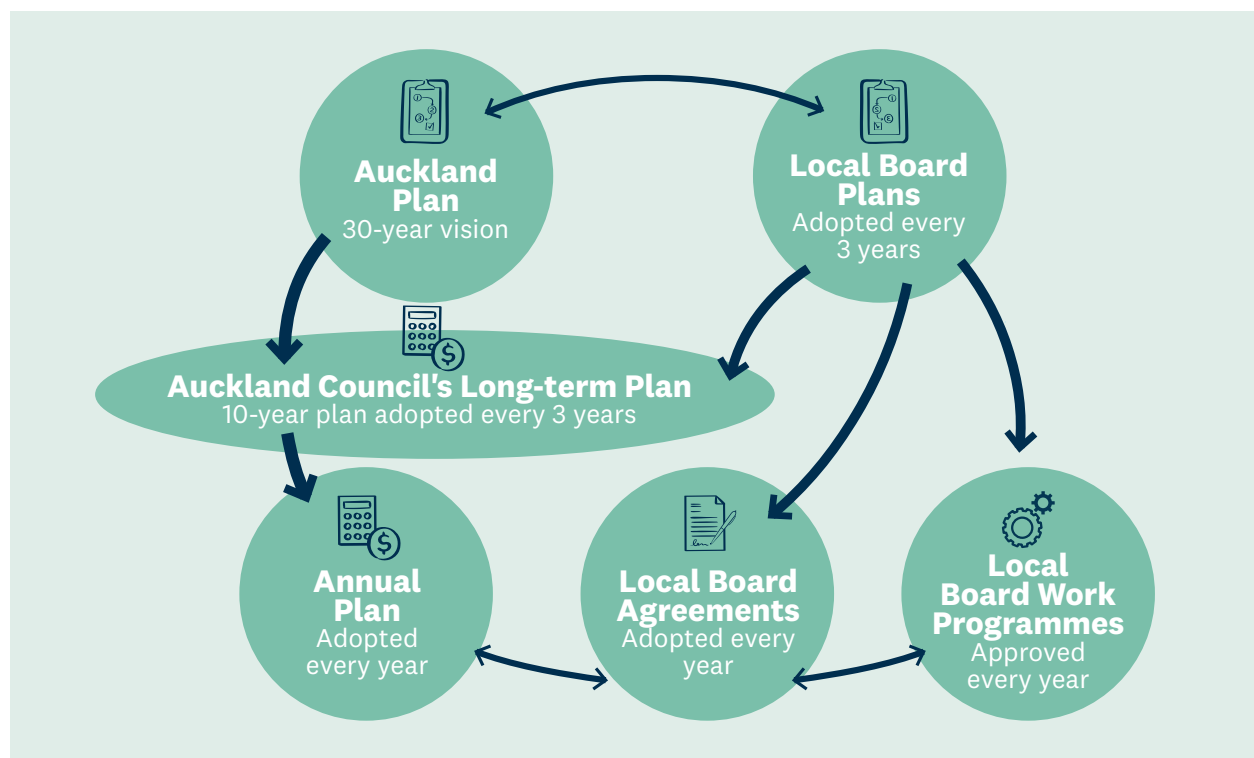
Local board plans are strategic documents that set the direction for local boards and also inform the 10-year budget (long-term plan). Reflecting community priorities and preferences, the plans are developed every three years to guide local board activity, funding and investment decisions. They also influence local board input into regional strategies and plans and provide a basis for developing local board agreements.

Every year, a local board agreement is agreed between the Governing Body and each local board. These local board agreements set out the activities to be provided in each local board area, how those local activities are to be funded, intended levels of service, performance measures and targets, for the year. The agreements take into account local board plan priorities but also reflect Governing Body decisions such as Auckland-wide priorities, budget constraints and trade-offs across all council activities.

Each local board also agrees annual work programmes in line with their local board agreement. These are operational and capital work programmes for the local activities for which they have decision-making responsibility. The work programmes contain specific initiatives and projects in greater detail than appears in a local board agreement. Local board work programmes play a critical role in delivering on the needs of communities and are informed by local board plans.

Local board agreements for 2024/2025 have been agreed between each local board and the Governing Body and are set out in Part 2.

Diagram 1: The relationship between Auckland Council plans and agreements.



### Local activities

Local boards have decision making responsibility for a range of activities, as set out in the following list.

1. Local Community Services
2. Local Planning and Development
3. Local Environmental Management
4. Local Governance.

Local board agreements outline for each activity area the key initiatives and funding for the 2024/2025 financial year.



# 1.3 Funding

Auckland Council has a shared governance model for making decisions on local activities. Under the Local Board Funding Policy, funding is allocated to local boards to deliver local services, through the following methods:

1. **Asset based services** – the Governing Body allocates funds to deliver local activities based on decisions about region-wide service levels. This includes allocation of funds for local asset-based services, such as building a new swimming pool or library.
2. **Locally driven initiatives** – an allocation is based on a formula applied to each local board, with the exception of Aotea / Great Barrier and Waiheke Local Boards who agree funding requirements with the Governing Body on an annual basis.
3. **Governance services** – an allocation is based on the number of elected members and associated administrative costs for each local board.

The total estimated funding allocation for all 21 local boards over the 2024-2034 financial years is shown in following table. The budgets for each local board for the 2024/2025 financial year are included within the individual local board agreements in this volume.

## Funding allocation for all local board areas for 2024-2034 by local board

GROSS CAPITAL EXPENDITURE \$000 Financial year ending 30 June	Annual Plan	Long-term plan										
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034	
Albert-Eden	4,735	3,889	11,619	8,183	8,438	8,610	8,781	9,346	9,533	9,724	9,918	
Aotea / Great Barrier	290	400	1,651	1,631	1,637	1,670	1,704	1,813	1,850	1,887	1,924	
Devonport-Takapuna	5,077	5,452	5,841	6,124	8,583	8,758	8,933	8,393	8,561	8,732	8,907	
Franklin	9,757	7,686	8,043	8,281	12,298	12,822	11,041	10,813	11,029	11,250	11,475	
Henderson-Massey	19,340	13,599	8,996	9,669	12,998	12,297	12,543	19,709	25,117	15,303	15,609	
Hibiscus and Bays	11,176	13,678	14,922	11,011	13,801	14,105	11,326	10,868	11,086	11,307	11,534	
Howick	3,643	7,757	10,782	15,464	16,658	12,727	19,806	33,819	40,574	44,056	14,665	
Kaipātiki	7,607	6,880	9,201	16,456	8,378	8,547	8,717	9,387	9,575	9,767	9,962	
Māngere-Ōtāhuhu	5,872	6,455	10,127	10,169	10,924	11,552	9,089	10,159	10,362	10,569	10,781	
Manurewa	9,401	9,477	6,980	7,023	9,755	9,953	10,179	10,804	11,021	11,241	11,466	
Maungakiekie-Tāmaki	9,593	14,532	17,810	9,842	9,303	10,973	11,343	9,201	9,385	9,573	9,764	
Ōrākei	3,945	8,141	8,130	6,419	8,309	8,658	7,607	8,096	8,258	8,423	8,592	
Ōtara-Papatoetoe	8,017	6,247	8,538	7,559	9,463	9,895	9,326	9,927	10,125	10,328	10,535	
Papakura	4,909	3,903	6,351	8,221	6,785	6,923	7,062	8,289	8,455	8,624	8,797	
Puketāpapa	2,675	3,234	6,084	5,554	6,094	6,218	6,342	6,751	6,887	7,024	7,165	
Rodney	10,050	10,159	9,206	9,909	10,804	10,986	11,208	11,932	12,171	12,415	12,663	
Upper Harbour	7,723	13,204	19,734	5,836	6,198	6,327	7,116	6,871	7,009	7,149	7,292	
Waiheke	2,894	1,115	3,476	3,128	3,273	3,340	3,407	3,626	3,699	3,773	3,848	
Waitākere Ranges	2,184	2,339	4,846	5,025	5,161	5,471	6,232	5,938	6,057	6,178	6,302	
Waitematā	9,617	10,693	7,123	7,280	10,062	10,269	10,475	10,203	10,407	10,615	10,827	
Whau	13,099	8,097	30,680	31,864	22,505	22,855	29,058	34,407	33,149	9,299	9,485	
	<b>151,604</b>	<b>156,937</b>	<b>210,140</b>	<b>194,648</b>	<b>201,427</b>	<b>202,956</b>	<b>211,295</b>	<b>240,352</b>	<b>254,310</b>	<b>227,237</b>	<b>201,511</b>	

## Funding allocation for all local board areas for 2024-2034 by local board

GROSS OPERATING EXPENDITURE \$000 Financial year ending 30 June	Annual Plan	Long-term plan									
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	2033/2034
Albert-Eden	15,827	16,405	20,588	22,197	22,832	23,560	24,276	24,975	25,953	26,825	27,805
Aotea / Great Barrier	2,462	2,504	3,679	3,963	4,054	4,178	4,270	4,372	4,539	4,659	4,796
Devonport-Takapuna	14,066	16,700	17,249	17,616	18,217	18,756	19,494	20,095	20,961	21,717	22,617
Franklin	17,008	18,141	22,183	24,082	24,869	25,742	26,662	27,608	28,861	29,967	31,234
Henderson-Massey	31,348	33,760	34,966	35,965	37,205	38,419	39,931	41,377	43,173	44,865	46,784
Hibiscus and Bays	23,739	25,727	27,820	29,789	30,671	31,758	32,936	34,146	35,637	36,955	38,496
Howick	32,042	33,761	34,934	37,516	38,893	40,247	41,868	43,375	45,424	47,261	49,414
Kaipātiki	21,696	21,351	24,220	25,833	26,623	27,535	28,500	29,497	30,777	31,939	33,257
Māngere-Ōtāhuhu	21,933	23,565	24,206	24,875	25,647	26,524	27,468	28,400	29,596	30,682	31,905
Manurewa	18,101	18,439	24,846	26,928	27,716	28,641	29,604	30,593	31,824	32,930	34,173
Maungakiekie-Tāmaki	17,901	19,366	20,936	22,635	23,364	24,193	25,064	25,938	27,092	28,119	29,300
Ōrākei	16,871	16,529	18,074	19,504	20,085	20,698	21,348	22,016	22,931	23,741	24,663
Ōtara-Papatoetoe	24,026	23,622	24,231	25,352	26,068	26,907	27,826	28,775	29,929	30,957	32,141
Papakura	15,281	16,709	16,911	17,371	17,813	18,457	19,013	19,699	20,542	21,301	22,193
Puketāpapa	10,386	10,692	13,502	14,631	15,044	15,511	15,977	16,462	17,124	17,694	18,337
Rodney	16,071	17,108	25,442	27,604	28,292	29,327	30,164	31,257	32,520	33,641	34,899
Upper Harbour	16,192	19,333	20,127	20,702	21,350	22,075	22,852	23,647	24,668	25,611	26,669
Waiheke	6,161	6,126	7,260	7,878	8,071	8,347	8,553	8,822	9,177	9,464	9,794
Waitākere Ranges	11,968	12,360	13,069	14,114	14,585	14,954	15,385	15,873	16,137	16,775	17,284
Waitematā	34,565	34,685	35,967	36,963	38,016	39,216	40,424	41,695	43,154	44,489	46,006
Whau	16,245	17,140	21,648	23,510	24,535	25,645	26,920	28,216	29,832	31,300	33,041
	<b>383,887</b>	<b>404,023</b>	<b>451,858</b>	<b>479,028</b>	<b>493,950</b>	<b>510,690</b>	<b>528,535</b>	<b>546,838</b>	<b>569,851</b>	<b>590,892</b>	<b>614,808</b>

Budgets include inflation, interest and depreciation, and exclude corporate overheads.

## Te Poari ā-Rohe o Papakura

### 2.14 Papakura Local Board

He kōrero mai i te Heamana

#### Message from the Chair

I am pleased to present our 2024/2025 Local Board Agreement key priorities and advocacy areas. This is the first year of delivery against our Papakura Local Board Plan 2023. We acknowledge the time and effort you spent in giving us feedback to help shape our priorities.

You've told us that you value the community being brought together through free events which we will continue to support, including the Anzac Day events at both Papakura and Drury which honour Papakura's strong military heritage.

You also told us that showcasing our talented, culturally rich community is important to connect people from diverse backgrounds. Our community arts programme, libraries, local bands and facilities such as the Hawkins Theatre play a valuable role in this regard.

We will continue to support Māori-led initiatives and aspirations, including partnering with mana whenua in the delivery of Te Kete Rukuruku, which is the dual naming and storytelling of our parks and reserves.

In the environment space, we will invest in projects working in conjunction with other local boards, including pest management and water quality improvement projects, such as the Manukau Harbour Forum and Papakura Stream restoration. We will continue with the enhancement of Te Koiwi stormwater ponds to improve its local ecosystem.

We are pleased to see the growth of businesses in Takanini, and we'll continue to support the Takanini Business Association in its efforts to work towards becoming a Business Improvement District (BID).

Thank you for your continued support. We look forward to working with you throughout the year on our key priorities.

Ngā mihi,



Brent Catchpole  
Chair Papakura Local Board



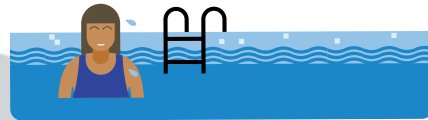


## Papakura Local Board area



**11** mana whenua iwi/hapū have an interest in Papakura

We are home to more than **140** local parks and sports fields, **1** aquatic centre, **2** libraries, **1** community hub and library, **1** recreation centre and **9** community halls.



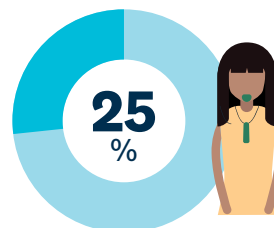
**LEGEND**

-  Local board office
-  Public open space (Unitary Plan)
-  Motorway
-  Major road
-  Arterial road
-  Medium road
-  Minor road



**24%** of Papakura's residents are 14 years or younger

A population of **72,318** expected to increase to **83,010** by 2050



25% of residents identify as Māori

Data sources: Council Growth Scenario AGS23v1 (Feb 2024), StatsNZ Census 2023 (initial release May 2024)



## Papakura Local Board Plan 2023

The Papakura Local Board Plan 2023 sets out the aspirations the local board has for the area. The outcomes in the Papakura Local Board Plan are:

### Ō Tātou Tāngata

#### **Our People**

Strong partnerships with Māori are continued and Māori aspirations are supported. The diverse community identity and culture in Papakura is celebrated. The safety of the community, their wellbeing, community preparedness and resilience is improved across the local board area.

### Tō Tātou Taiao

#### **Our Environment**

Continued support of programmes that improve the health of our environment through increasing the tree canopy coverage, improving air and water quality, reducing the threat of pests, and addressing pollution and waste. We want people to have opportunities to enjoy the environment around local parks, our harbour and streams.

### Tō Tātou Hapori

#### **Our Community**

A community enriched by its diversity, where people feel connected and lead active, healthy lives. We have great parks and places to play and enjoy. We come together at lively events and activities that include people socially, drawing on the strengths of our different cultures. As our population grows and becomes more diverse, our parks, community spaces and facilities need to keep pace with rising demand and changing needs.

The local board agreement outlined in this document reflects how we plan to support these outcomes through agreed activities in the 2024/2025 financial year. In addition, each local board carries out responsibilities delegated by the Governing Body in accordance with the delegated power, and with the general priorities and preferences in the local board plan.

## Working with Māori

Delivering on Auckland Council's commitment to Māori at a local level is a priority for local boards. The council is committed to meeting its responsibilities under Te Tiriti o Waitangi / the Treaty of Waitangi and its broader statutory obligations to Māori.

To meet this commitment, the Papakura Local Board seeks to deliver outcomes for Māori with initiatives that support Māori identity and culture, advance Māori well-being and support Māori to participate in local decision-making as identified in the "Kia Ora Tāmaki Makaurau" framework. Examples of this include:

- Ara Kōtui – an initiative that engages with southern mana whenua groups to provide input into local decision-making

### Ō Tātou Wāhi

#### **Our Places**

A well-connected area where it's easy to move around. Our roads are less congested, public transport is convenient and reliable, walkways and cycleways are linked together and safe. It is also important to ensure that the significant growth occurring in the local board area is supported by appropriate infrastructure.

### Tā Tātou Ōhanga

#### **Our Economy**

Our local economy thrives, with successful local businesses creating quality jobs for local people. Our commercial centres are great places to work, shop, relax and enjoy. Visitor numbers are increased through the promotion of facilities and services in Papakura.



- Pukekiwiriki Paa Joint Management Committee – a co-governance committee with kaitiaki over Pukekiwiriki Paa
- Te Kete Rukuruku which involves the collection and telling of the unique stories of Papakura area
- ongoing support for the Manukau Harbour Forum and the Papakura Stream (ecological restoration and waterways protection) to improve the water quality of the Manukau Harbour
- the Urban Ngahere programme to increase tree canopy coverage
- Te Koiwi pond enhancements in collaboration with Papakura Marae
- giving visibility to Māori culture and te reo through the progression of opportunities identified in the Papakura Heritage Interpretation Strategy
- enhancing the environment and biodiversity through pest animal and plant control
- fund local Māori-led initiatives such as Māori Wardens, Whiri Aroha, Matariki celebrations at Pukekiwiriki Paa and others
- celebrating and promoting te ao Māori through our libraries and events
- supporting food security activities such as māra kai community gardens.

## Papakura Local Board Agreement 2024/2025

### Planned operating and capital spend in 2024/2025

Key areas of spend	Community Services	Environmental Services	Planning Services	Governance	Total
Planned Operating Spend 2024/2025	\$14.9 million	\$204,000	\$351,000	\$1.3 million	\$16.7 million
Planned Capital Spend 2024/2025	\$3.9 million	-	-	-	\$3.9 million

### Priorities by activity area

Auckland Council's 2024/2025 funding priorities for local activities which contribute to key community outcomes in the Papakura Local Board area are set out below under each local activity.

#### Local Community Services

We support strong, diverse, and vibrant communities through libraries and literacy, arts and culture, parks, sport and recreation, and events delivered by a mix of council services, community group partnerships and volunteers.

Our annual budget to deliver these activities includes operating costs of \$14.9 million and capital investment of \$3.9 million.

The key initiatives we have planned for 2024/2025 include:

- Support Māori-led aspirations
- Māra kai and food security initiatives
- ANZAC Services
- Community Arts programme
- Supporting community-led resilience

The local community services and key initiatives outlined above contribute towards achieving the following outcome/s in the Papakura Local Board Plan:

- Ō Tātou Tāngata | Our people outcome
- Ngā huanga Māori | Māori outcomes
- Te Tāruke ā-Tāwhiri | Climate change outcomes

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
<b>Enable a range of choices to access community services and recreation opportunities</b>			
Number of visits to library facilities	260,331	241,600	256,000
Percentage of time physical library services are accessible to the community	New measure	New measure	100%
Number of visits to Pool and Leisure Centres	New measure	New measure	353,000



Percentage of time main Pool and Leisure Centre services are accessible to the community	New measure	New measure	95%
Percentage of local community facility asset components that are not in poor or very poor condition	New measure	New measure	79%
Number of local community events delivered	New measure	New measure	5
<b>Provide opportunities for communities to lead and deliver their own initiatives</b>			
Number of partner organisations supported to sustain their governance capacity and capability	New measure	New measure	10
Number of partner organisations and groups funded to deliver placemaking activities	New measure	New measure	7
<b>Provide urban green spaces (local parks, paths and Ngahere) and access to the coast</b>			
Percentage of local parks, facilities and spaces meeting maintenance quality standards.	New measure	New measure	90%
Percentage of local open space asset components that are not in poor or very poor condition	New measure	New measure	94%
Number of trees planted in the Urban Ngahere programme	New measure	New measure	29

### Local Planning and Development

Local planning and development includes supporting local town centres and communities to thrive by developing town centre plans and development, supporting Business Improvement Districts (BIDs), and heritage plans and initiatives.

Our annual operating budget to deliver these activities is \$351,000.

The key initiatives we have planned for 2024/2025 include:

- Supporting the Takanini Business Association with establishing a new Business Improvement District

The local planning and development activity, including the key initiatives outlined above contribute towards achieving the following outcome/s in the Papakura Local Board Plan:

- Tā Tātou Ōhanga | Our economy outcome

#### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

<b>Performance measure</b>	<b>Actual 2022/2023</b>	<b>Annual Plan Target 2023/2024</b>	<b>Long-term Plan Target 2024/2025</b>
<b>Support a strong local economy</b>			
Percentage of Business Associations meeting their Business Improvement District (BID) targeted rate grant agreement obligations	100%	100%	100%

## Local Environmental Management

We support healthy ecosystems and sustainability through local board-funded initiatives such as planting, pest control, stream and water quality enhancements, healthy homes, and waste minimisation projects.

Our annual operating budget to deliver these activities is \$204,000.

The key initiatives we have planned for 2024/2025 include:

- Waste minimisation
- Te Koiwi Pond's enhancement
- Papakura Stream restoration programme
- Wai Care education programme
- Manukau Harbour Forum – water quality advocacy
- Pest management

The local environmental management activity and key initiatives outlined above contribute towards achieving the following outcome/s in the Papakura Local Board Plan:

- Tō Tātou Taiao | Our environment outcome
- Ngā huanga Māori | Māori outcomes
- Te Tāruke ā-Tāwhiri | Climate change outcomes

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
<b>Protect, improve and minimise risks to the natural environments and cultural heritage</b>			
Rounds of pest control carried out in key areas	New measure	New measure	16

## Local Governance

Activities in this group support the local board to engage with and represent their communities and make decisions on local activities. This support includes providing strategic advice, leadership of the preparation of local board plans, support in developing local board agreements, community engagement including relationships with mana whenua and Māori communities, and democracy and administrative support.

Our annual operating budget to deliver these activities is \$1.3 million.

### Levels of Service

We measure our performance against the following measures for each local priority. The level of service statement is in bold below.

Performance measure	Actual 2022/2023	Annual Plan Target 2023/2024	Long-term Plan Target 2024/2025
<b>Respond to the needs and aspirations of mana whenua and Māori communities</b>			
Number of local activities that deliver moderate to high outcomes for Māori as outlined in 'Kia Ora Tamaki Makaurau' (Council's Māori outcomes framework).	New measure	New measure	Set baseline



## Funding Impact Statement

This prospective funding impact statement has been prepared to meet the requirements of Section 21(5) of the Local Government (Auckland Council) Act 2009. It covers the year from 1 July 2024 to 30 June 2025 and outlines the council's sources of funding for local activities in this local board area and our plan to apply them.

<b>\$000</b>	<b>Annual Plan 2023/2024</b>	<b>Long-term Plan 2024/2025</b>
<b>Financial year ending 30 June</b>		
<b>Sources of operating funding:</b>		
General rates, UAGCs, rates penalties	17,030	17,883
Targeted rates	275	297
Subsidies and grants for operating purposes	16	16
Fees and charges	373	461
Local authorities fuel tax, fines, infringement fees and other receipts	107	143
<b>Total operating funding</b>	<b>17,801</b>	<b>18,800</b>
<b>Applications of operating funding:</b>		
Payment to staff and suppliers	14,649	15,238
Finance costs	481	1,355
Internal charges and overheads applied	2,553	2,178
Other operating funding applications	0	0
<b>Total applications of operating funding</b>	<b>17,683</b>	<b>18,771</b>
<b>Surplus (deficit) of operating funding</b>	<b>118</b>	<b>29</b>
<b>Sources of capital funding:</b>		
Subsidies and grants for capital expenditure	0	0
Development and financial contributions	0	0
Increase (decrease) in debt	4,791	3,874
Gross proceeds from sale of assets	0	0
Lump sum contributions	0	0
Other dedicated capital funding	0	0
<b>Total sources of capital funding</b>	<b>4,791</b>	<b>3,874</b>
<b>Application of capital funding:</b>		
Capital expenditure:		
- to meet additional demand	144	810
- to improve the level of service	103	432
- to replace existing assets	4,662	2,661
Increase (decrease) in reserves	0	0
Increase (decrease) in investments	0	0
<b>Total applications of capital funding</b>	<b>4,909</b>	<b>3,903</b>
<b>Surplus (deficit) of capital funding</b>	<b>(118)</b>	<b>(29)</b>
<b>Funding balance</b>	<b>0</b>	<b>0</b>

## Appendix A: Advocacy initiatives

A key role of the local board is to advocate for initiatives that the local board may not have decision-making responsibility or funding for but recognise the value it will add to the local community.

The key initiatives that the local board advocated for as part of the long-term plan are in the table below. These advocacy initiatives were considered by the Governing Body when making decisions and some may continue to be considered by the council group throughout the duration of the Long-term Plan.

Initiative	Description
<b>Local resource to deliver economic outcomes</b>	Advocating for a council resource for economic development advice.
<b>Investment into the community sport network including Papakura Tennis and Squash</b>	Supporting the Papakura Tennis and Squash application to the Parks, Sport and Recreation Fund for the redevelopment of the facility.
<b>Access to the encumbrance fund and to the legacy parking fund in addition to capital expenditure budgets</b>	<p>In order to optimise the use of Opāheke Sport Park, the Papakura Local Board is advocating for the Opāheke encumbrance fund (\$1.75m) to be released to connect the water and wastewater systems to mains supply and upgrade the playing platforms at the Opāheke Sports Park. Currently the encumbrance fund is not available for release until FY2026/2027.</p> <p>Advocating for the release the legacy parking fund (\$900,000) to the local board for carparks at Pulman Park as additional funds to the local board's capex budget.</p>
<b>Retention and increase of Local Board Capital Transport Fund (LBCTF)</b>	Retain and increase the Local Board Transport Capital Fund of \$10 million per year across all local boards.



## Appendix B: How to contact your Local Board

Local boards have been established to enable local representation and decision-making on behalf of local communities. You are encouraged to contact your elected members to have your say on matters that are important to your community.



**Brent Catchpole**  
Chairperson

m. 021 390 430

[brent.catchpole@aucklandcouncil.govt.nz](mailto:brent.catchpole@aucklandcouncil.govt.nz)



**Jan Robinson JP**  
Deputy Chairperson

m. 021 193 6303

[jan.robinson@aucklandcouncil.govt.nz](mailto:jan.robinson@aucklandcouncil.govt.nz)



**Andrew Webster**

m. 027 246 9311

[andrew.webster@aucklandcouncil.govt.nz](mailto:andrew.webster@aucklandcouncil.govt.nz)



**Felicity Auva'a**

m. 021 526 941

[felicity.auvaa@aucklandcouncil.govt.nz](mailto:felicity.auvaa@aucklandcouncil.govt.nz)



**George Hawkins**

m. 021 197 7553

[george.hawkins1@aucklandcouncil.govt.nz](mailto:george.hawkins1@aucklandcouncil.govt.nz)



**Kelvin Heatt**

m. 027 256 0756

[kelvin.heatt@aucklandcouncil.govt.nz](mailto:kelvin.heatt@aucklandcouncil.govt.nz)

The board can be contacted on:

[papakuralocalboard@aucklandcouncil.govt.nz](mailto:papakuralocalboard@aucklandcouncil.govt.nz)

For general enquiries, assistance and information, phone 09 301 0101 any time or visit

[www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz)

Local board meetings, agendas and minutes are available on the Auckland Council website:

[www.aucklandcouncil.govt.nz](http://www.aucklandcouncil.govt.nz) > About council > Meetings and agendas



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*Auckland Council Long-term plan 2024-2034 Volume 3: Local Board information and agreements*