

## Rodney Local Board workshop programme

**Date:** 25 September 2024  
**Time:** 10.00am – 12.00pm  
**Venue:** Kumeū Meeting Room, 296 Main Road, Kumeū  
**Apologies:** No apologies received

Local Board Services / Members only administrative time 9.45 – 10.00am					
Item	Time	Workshop item	Presenter	Governance role	Proposed outcome(s)
1	10.00 – 12.00pm	Local board annual planning 1 2025/2026 – Local board plan delivery and strategic direction  <b>Supporting information</b>  • Presentation	<b>Helgard Wagener</b> (Senior Local Board Advisor)  <b>Robyn Joynes</b> (Local Board Advisor)	Setting direction, priorities and budget	An opportunity to discuss local board plan delivery and strategic direction

### Role of Workshop:

- (a) Workshops do not have decision-making authority.
- (b) Workshops are used to canvass issues, prepare local board members for upcoming decisions and to enable discussion between elected members and staff.
- (c) Members are respectfully reminded of their Code of Conduct obligations with respect to conflicts of interest and confidentiality.
- (d) Workshops for groups of local boards can be held giving local boards the chance to work together on common interests or topics.

# Local Board Annual Planning 2025/2026

September 2024



# Local Board Annual Planning

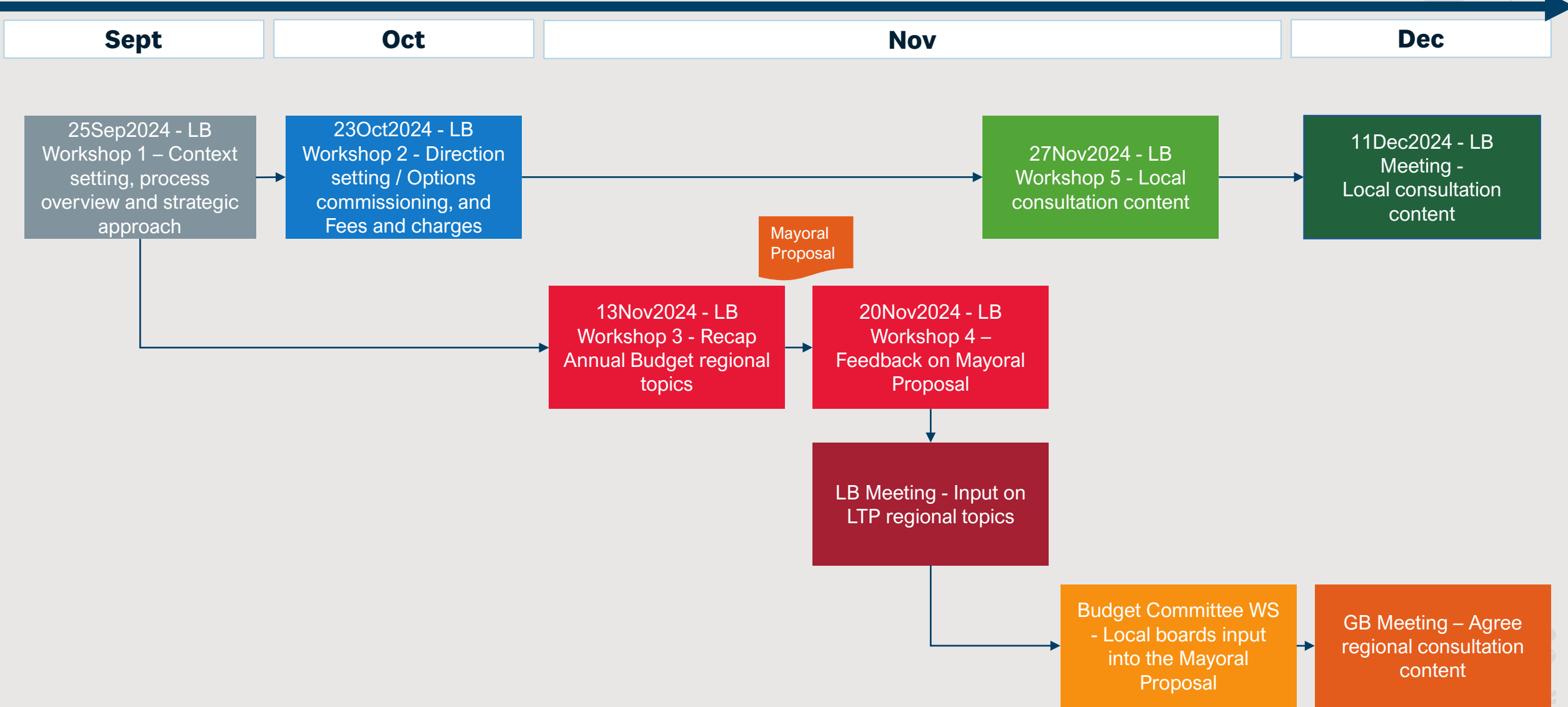
**Input into  
regional  
Annual  
Budget**

**Local board  
agreements**

**Local board  
work  
programmes**

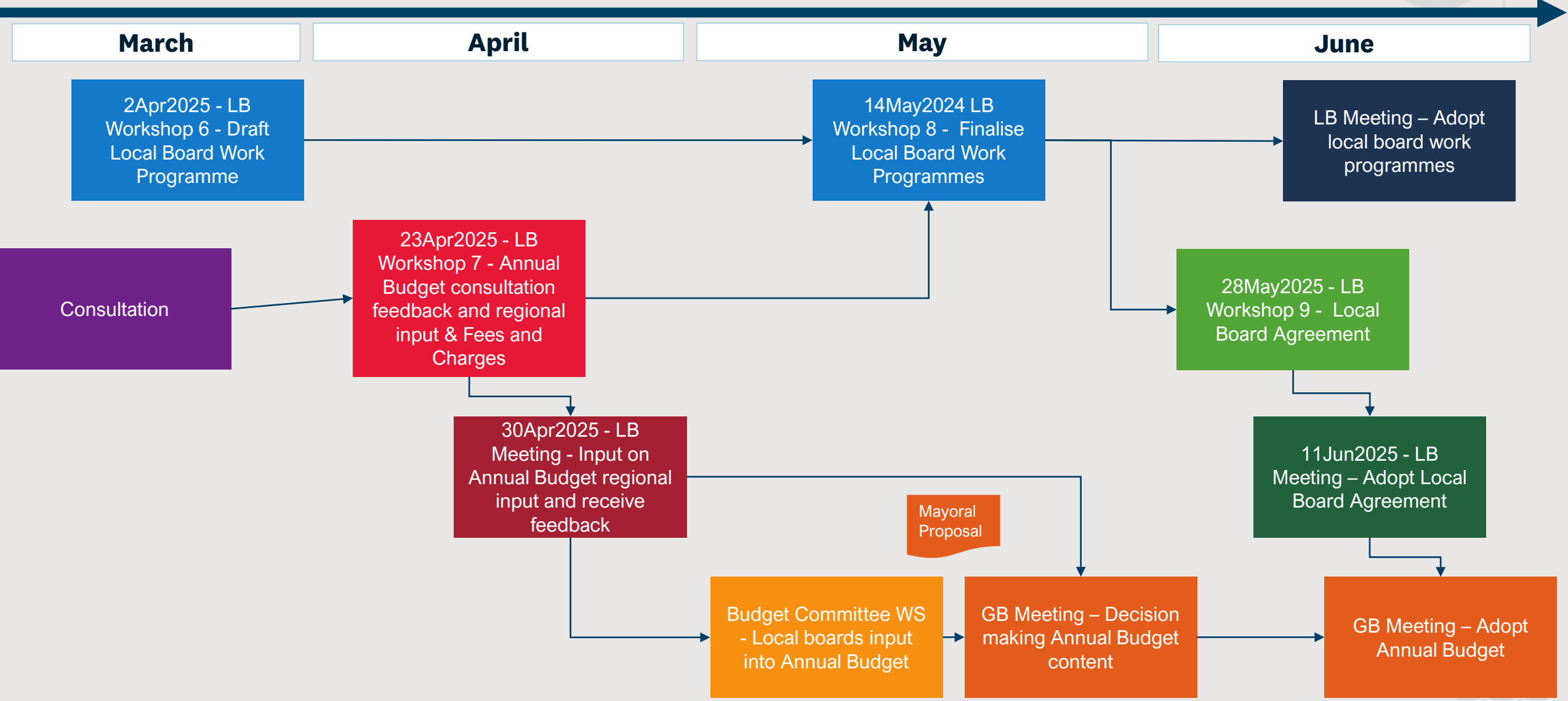


# Timeline (first half)





# Timeline (second half)



# Annual Budget 2025/2026



# Mayoral and Councillor Direction

**Key message:** Continue the progress made in the Long-term Plan 2024-2034

## Specific advice areas:

- CCO Reform
- Major Events Funding
- Planning & Paying for Growth



# Overall budget approved through the LTP

	2024/2025	2025/2026	2026/2027
Capital Investment	\$4.3 b	\$4.2 b	\$4.1 b
Operating expenditure	\$6.1b	\$6.5b	\$6.8b
Average residential rates increase	6.8%	5.8%	7.9%





# Local Board Work Programmes - Strategic Direction



# Achieving Local Board Plan objectives occurs through a variety of mechanisms



← More control (scope, scale and impact?)

→ Less control (scope, scale and impact?)



## Many moving pieces

- Fairer Funding implementation
- Delivering Differently business case
- Matapopore / Portfolio Review
- More empowered local boards
- Recent organisational restructure



## **Local Board Work Programme – Fairer Funding**

From 1 July 2025, local boards will move to a fairer allocation of local board funding, with additional funding approved through the LTP.

The distinction between LDI and ABS budgets will also cease to exist.

The Rodney Local Board has been allocated additional budget of \$8m opex.

An additional \$3.6m of capex was allocated over three years which has already been allocated.



# Local Board Work Programme – Fairer Funding

The fairer funding formula is based on

- 80% population
- 15% deprivation
- 5% land

If you are receiving additional Fairer Funding budget, you may want to reflect on which of these factors are relevant to your local board and require further investment



# Capex vs Opex

- Capex
  - Catch up on deferred works
  - Focus on renewals
  - Some have big projects ongoing/planned
- Opex
  - Different for every local board
  - Will work with you in the context of your funding situation
  - Local context will impact opportunities

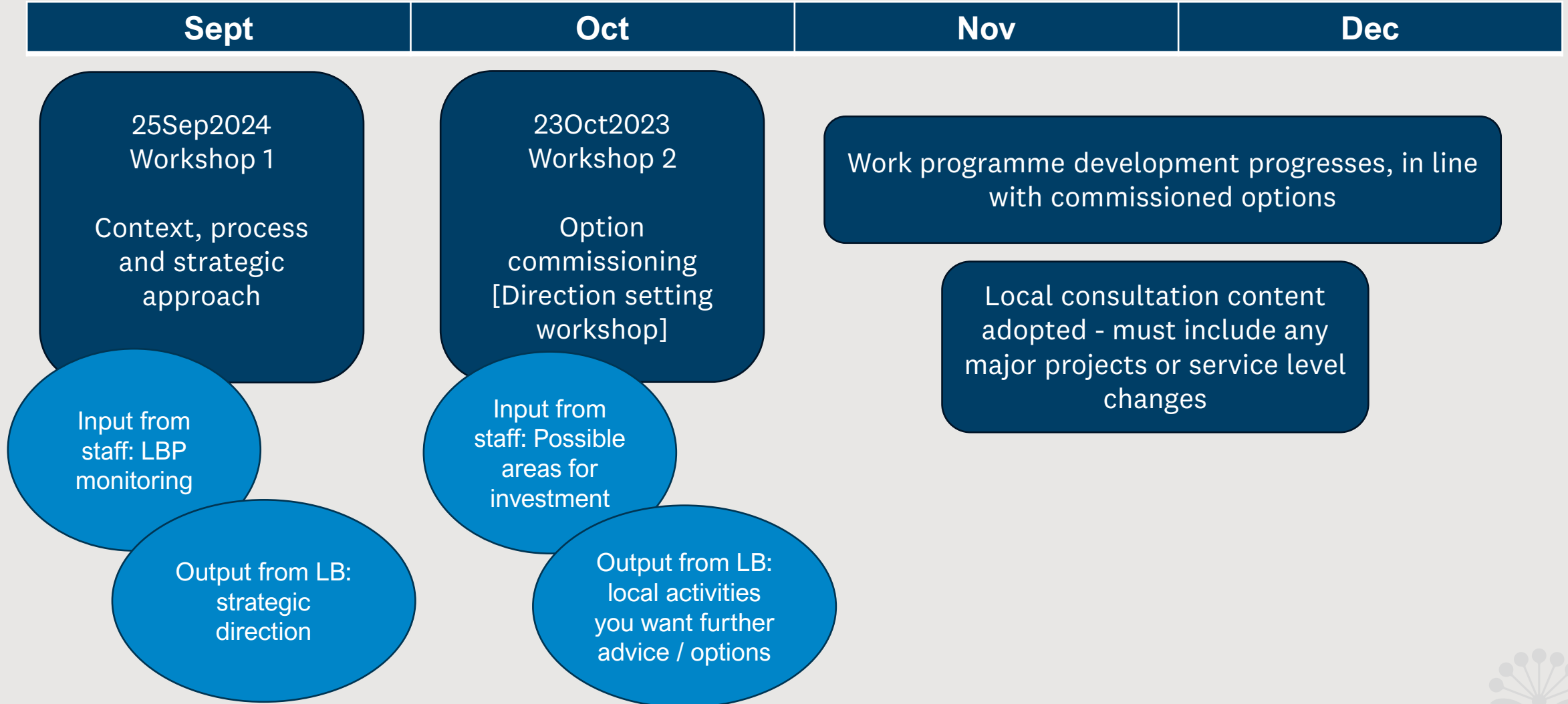


# Different scenarios (based on additional opex budget)

A	B	C	D
\$0	A bit more (around \$1m)	A lot more (around \$2-4m)	A whole lot more (\$5m and \$8m)
<ul style="list-style-type: none"> <li>Identify any cost increases – some boards may need to reduce spending in other areas</li> <li>Advice on whether budget reductions are required</li> <li>BAU approach to work programmes and considering doing things differently</li> <li>In the future we will talk to you about doing things differently programme</li> </ul>	<ul style="list-style-type: none"> <li>Identify any cost increases – some boards may need to spend some additional budget to cover this</li> <li>BAU approach to work programmes and considering doing things differently</li> <li>Scale up current activities</li> <li>Consider a small amount of additional activity</li> <li>Some option advice required</li> </ul>	<ul style="list-style-type: none"> <li>Identify any cost increases – some boards may need to spend some additional budget to cover this</li> <li>Scale up current activities</li> <li>Consider significant additional activity (making sure it is future proof)</li> <li>Significant option advice required</li> </ul>	<ul style="list-style-type: none"> <li>Rodney and Manurewa local boards</li> <li>Identify any cost increases – some boards may need to spend some additional budget to cover this</li> <li>Scale up current activities</li> <li>Consider significant additional activity (making sure it is future proof)</li> <li>Significant option advice required</li> <li>Significant wrap around advice required</li> </ul>



# Key workshops





# Local Board Work Programme – Local Board Plan

- Local board plans are your strategic three-year plans which reflect community aspirations and priorities. They should guide the direction of the local board work programmes.
- 2025/2026 is the second year the local board work programmes are developed to deliver on the 2023 Local Board Plan
- **Are there particular areas of improvement in your local board plan you would like to focus on this year?**



# Local Board Plan – Ngā Tāngata / Our People

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
Empower communities to prepare for disasters	Support communities to develop local community emergency leadership groups and emergency action plans	389 - Connected and resilient communities – Rodney  4400 Rodney Emergency Readiness
People and households are resilient, sustainable and adaptable to change	<ul style="list-style-type: none"> <li>• Support community access to skills and knowledge that will help households to be more resilient and self-reliant such as community gardens and food rescue projects, bike kitchen and repair cafes</li> <li>• Support community initiatives that will encourage sharing and reuse of resources such as tools, appliances, skills and community pantries at the local level</li> <li>• Support community initiatives that will encourage sharing and reuse of resources such as tools, appliances, skills and community pantries at the local level</li> </ul>	3852 Local implementation of Ngā Hapori Momoho (Thriving Communities strategic action plan)- Rodney  389 - Connected and resilient communities - Rodney
People are engaged and able to have a say on issues that affect them	<ul style="list-style-type: none"> <li>• Improve communication and make information more easily accessible in a variety of formats and in more places, go to the people, reach out to time-poor people</li> <li>• Make a special effort to connect with children and young people, listen to their views and involve them in decisions that affect them</li> </ul>	389 - Connected and resilient communities
People have a strong sense of connection and feel included and able to participate in community life	<ul style="list-style-type: none"> <li>• Create more opportunities to build stronger connections between neighbours and communities at a local level by supporting neighbourhood champions and community-based activities and events</li> </ul>	1122 - Library Services - Rodney 1128 and 1131 - Support communities running volunteer libraries in Rodney



# Local Board Plan – Ngā Tāngata / Our People

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
People have access to a variety of quality local learning, training and skills development opportunities	<ul style="list-style-type: none"> <li>• Enhance local learning, literacy and skills development programmes in libraries, community centres, and encourage new providers and programmes</li> <li>• Support young people with local training programmes, access to council services and enable organisations to provide services for them in council facilities</li> <li>• Continue to provide access to the internet and provide digital education for those who need it such as through libraries and community centres</li> </ul>	389 - Connected and resilient communities 1122 - Library services
People have the skills and capacity to lead and make change in their communities	<ul style="list-style-type: none"> <li>• Provide learning opportunities and initiatives that support and grow community leadership, capacity and innovation</li> <li>• Support communities to deliver community projects and activities and work collaboratively with them, including other council teams and partners as needed</li> </ul>	389 - Connected and resilient communities
The local board has a good understanding of what people want and value their expertise	<ul style="list-style-type: none"> <li>• Engage with and listen to people from a range of different communities making sure all voices are heard and have the chance to be involved in decision-making</li> </ul>	389 - Connected and resilient communities
We have valued and productive relationships with mana whenua and mataawaka, Māori groups and residents	<ul style="list-style-type: none"> <li>• Build relationships with Te Uri o Hau, Ngāti Manuhiri and Ngāti Whātua o Kaipara and create opportunities to understand what is important to them</li> <li>• Develop partnerships and projects with mana whenua, mataawaka and Māori groups that respond to and further their aspirations</li> </ul>	389 - Connected and resilient communities



# Local Board Plan – Tō Tātou Hāpori / Our Community

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
Children, young people and whanau are able to access services, activities and programmes locally	<ul style="list-style-type: none"> <li>Find out what activities and programmes children and young people need and want and increase support for existing and new initiatives</li> </ul>	391 - Access to community places - Rodney 4046 - Rodney Youth Project
Communities have a range of local opportunities to experience arts, culture, heritage and events	<ul style="list-style-type: none"> <li>Work with and support local communities to deliver activities and events that celebrate Rodney's unique places, spaces and people</li> <li>Create more opportunities to share Māori stories, heritage and te ao Māori with local communities</li> <li>Support and celebrate events of significance in the Māori calendar – Matariki, Waitangi Day, Te Matatini</li> </ul>	388 - Support and Activation - Rodney East Community Centres and Rural Halls 394 - Event partnership fund - Rodney (Our People) 385 - Operational grant for Kumeu Arts Centre 386 - Operational grant for Helensville



# Local Board Plan – Tō Tātou Hāpori / Our Community

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
Community facilities and services are well used, inclusive and cater to the changing needs of our local communities	<ul style="list-style-type: none"> <li>• Support community centres, halls and marae to provide accessible, multiuse spaces with programmes that meet a wide range of community needs and strengthen community connections</li> <li>• Support libraries to deliver a variety of activities and programmes that cater for many diverse parts of the community</li> <li>• Support and celebrate events of significance in the Māori calendar – Matariki, Waitangi Day, Te Matatini</li> <li>• Create more opportunities to share Māori stories, heritage and te ao Māori with local communities</li> <li>• Work with and support local communities to deliver activities and events that celebrate Rodney’s unique places, spaces and people</li> <li>• Support our local arts centres and look for opportunities to extend arts experiences to other parts of Rodney</li> </ul>	391 - Access to community places Rodney 1122 - Library Services - Rodney (Our People) 388 - Support and Activation - Rodney East Community Centres and Rural Halls 394 - Event partnership fund - Rodney (Our People) 385 - Operational grant for Kumeu Arts Centre 386 - Operational grant for Helensville
Parks and open spaces meet the needs of our growing town centres and diverse rural communities	<ul style="list-style-type: none"> <li>• Continue to deliver well-maintained high-quality parks and open spaces to ensure there is sufficient space to cater for needs in growth areas</li> <li>• Deliver the plan outcomes for key parks such as Wellsford Centennial Park and Green Road in Dairy Flat</li> <li>• Work with mana whenua and mataawaka to integrate Māori design into local parks and facilities and include Māra Hūpara elements (traditional Māori play) in play areas and outdoor spaces</li> </ul>	3657 DF - Green Road - deliver outcomes identified in the masterplan and pathway plan 24480 WF - Wellsford Centennial Park - renew major assets 389 - Connected and resilient communities - Responsive to Māori - develop partnerships and projects with mana whenua, mataawaka and Māori groups that respond to and further their



# Local Board Plan – Te Taiao / Our Environment

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
<p>Flood mitigation initiatives respond to the challenges of climate change - sea level rising, storms, flooding</p>	<ul style="list-style-type: none"> <li>• Increase the clean-up of debris from rivers and waterways and make space for water</li> <li>• Increase programmes and activities that address stream and coastal erosion and promote adaptation to these hazards</li> <li>• Support community groups who are working to keep our waterways clean and healthy</li> <li>• Support the development of shoreline adaptation plans to address and mitigate the impacts of climate change</li> </ul>	<p>4130 - Okiritoto Stream Restoration Project 4417 - Freshwater Education Project Regional project</p>
<p>The water in our streams, rivers, harbours and beaches is healthy, clean and swimmable</p>	<ul style="list-style-type: none"> <li>• Improve water quality in our waterways by restoring freshwater ecosystems through appropriate riparian planting and sediment reduction, support initiatives that restore flood plains and significant wetlands, and environmentally sound forest harvesting. We also encourage the use of water-sensitive design practice</li> <li>• Identify major sources of contaminants to streams and harbours and the most efficient remediation using Healthy Waters Fresh Water Management Tool</li> </ul>	



# Local Board Plan – Te Taiao / Our Environment

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
There is an increase in sustainable waste management options	<ul style="list-style-type: none"> <li>• Support the community, and resource recovery park and community recycling centres, to minimise waste, turn waste into resources, and to promote education on waste reduction</li> <li>• Ensure any local board-funded and/or permitted events are managed to minimise waste include promoting the use of public transport</li> <li>• Encourage businesses to increase environmentally sustainable practices, such as minimising waste</li> </ul>	4117 - Celebration of Māori and Māori Zero Waste Practices
We work together to protect and restore our biodiversity and natural ecosystems	<ul style="list-style-type: none"> <li>• Support mana whenua to enhance and restore biodiversity in Rodney including coastal infrastructure, waterways, sites of significance, urupā, wāhi tapu</li> <li>• Partner with mana whenua to support community groups to build an understanding of te ao Māori and support opportunities for collaboration between iwi and community groups on biodiversity projects of mutual interest.</li> <li>• Support community groups, landowners, volunteers and schools to manage pest plants, animals and pathogens; to carry out native planting and stream restoration work in our parks, reserves, public and private land; to improve sites of high ecological value and protect local biodiversity such as threatened and at-risk species at a landscape scale</li> <li>• Support community groups, volunteers and schools to engage, educate and raise awareness of environmental matters within the community</li> <li>• Protect and develop areas of particular importance to mana whenua in ways that are in accordance with mana whenua tikanga and aspirations</li> </ul>	4119 - Te Ao Māori and community led conservation Rodney 506, 508, 511, 512, 4056 - coordinator groups and trusts 4417 - Freshwater Education Project



# Local Board Plan – Ngā Wāhi / Our Places

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
<p>Growth and development are supported by first class infrastructure and facilities that meet the needs of our growing communities and support sustainability outcomes</p>	<ul style="list-style-type: none"> <li>• Develop our town centres, parks and facilities so they are fit for the future, high quality, low carbon and resilient while protecting the natural environment as we grow</li> </ul>	<p>Multiple projects in WP, e.g town centre improvement projects</p>
<p>Local business communities and business improvement districts (BIDs) are resilient and prosperous</p>	<ul style="list-style-type: none"> <li>• Plan for and deliver functioning and attractive business districts with great accessibility and public amenities that provide appealing places to work and spend time</li> <li>• Support localism and promote the 'keep it local' theme</li> </ul>	<p>BID projects and local board advocacy</p>





# Local Board Plan – Ngā Wāhi / Our Places

What we want to achieve (Objectives)	What we will deliver in the next 3 years (Key Initiatives) / What we will advocate for in the next 3 years (Advocacy)	Key LBWP activities / Advocating to
There are more local jobs for local people and profits are kept in local communities	<ul style="list-style-type: none"> <li>• Maximise opportunities for council activities to build local skills and create local employment</li> <li>• Use local and social procurement where possible to employ local people for council contracts and other work</li> <li>• Support local groups and organisations to become procurement ready</li> <li>• Enable the use of council assets and facilities to support social and community enterprise</li> </ul>	
Towns and villages are well planned, attractive, vibrant and cared for. They reflect local heritage, culture and identity and complement our stunning natural environments	<ul style="list-style-type: none"> <li>• Continue to deliver enhancement and streetscape improvement projects in the town centres, villages and rural communities</li> <li>• Support community involvement in the development of our public spaces, parks and reserves and support communities to help deliver projects that will improve local amenity and infrastructure</li> <li>• When community groups and organisations are delivering initiatives contributing to improved social and environmental outcomes, explore ways to reduce their costs and assist them with council processes</li> <li>• Reflect Māori cultural values and history in placemaking and town improvement projects and include mana whenua as a critical part of planning and design processes</li> </ul>	Multiple projects in WP, e.g town centre improvement projects 4416 - Development of the Rodney Sport and Active Recreation Facilities Plan



# Local Board Plan – Te Taiōhanga / Our Transport



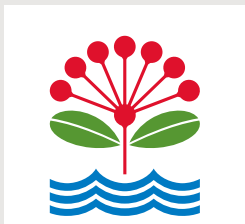
How 'Our Transport' is progressing	Outcomes – Transport Targeted Rates Funded
<ul style="list-style-type: none"><li>• Pedestrians and non-road users are safe</li><li>• Affordable, accessible and frequent public transport</li><li>• Safer road surfaces</li></ul>	<ul style="list-style-type: none"><li>• Deliver safety projects for pedestrians, cyclists and mobility devices appropriate to the rural and semi-rural context</li><li>• Investigate further increasing the provision and uptake of public transport to reduce congestion, make roads safer and mitigate climate change</li><li>• Investigate available options to deliver improved roading surfaces</li></ul>



# Māori Outcomes - Context

- Rodney Local Board Plan 2023 includes a focus on Māori Outcomes
- Local board delivery on Māori Outcomes is now being measured - baseline to be set in 2024/2025

Performance measure	Notes / Ref.	Actual (Result) 2022/2023	Target 2023/2024	Indicative long-term plan targets			
				2024/25	2025/26	2026/27	2027-2034
Lead Council Group response to partnership and participation of Māori in decision making and deliver Māori outcomes							
The number of local activities that deliver moderate to high outcomes for Māori as outlined in 'Kia Ora Tamaki Makaurau' (Council's Māori Outcomes framework)	1.1	New measure	New measure	Set baseline	Maintain or improve		



# Māori Outcomes – Current work programme activities

In your 2024/2025 work programme:

## Local Activity

- Identifying opportunities to work together to build strong relationships with Mana Whenua and share information with Māori.
- Taking opportunities to create a Māori identity in our parks and facilities through actions such as naming or renaming and sharing stories about the area's heritage through interpretative signage
- Encourage use of Mana Whenua design features in parks and facilities
- Promote the use of Te Reo Māori in places and spaces.
- Provide support and promote significant events such as Waitangi Day and Matariki and encourage stories of Māori culture and history through our network of libraries in Rodney
- A funded project of Celebration of Māori and Māori Zero Waste Practices that provides a space where Māori will feel valued through a celebration of their history and zero waste practices.



## Next steps

1. Local Board Annual Planning (LBAP) workshop 2 (23 October)
  - The local board share their strategic direction with delivery staff
  - Delivery staff present additional ideas for investment
  - The local board commissions staff to investigate and provide advice/options in the new year
2. Local board consultation content is drafted based on LBAP workshop 2 and workshopped at LBAP workshop 5
3. A recap of Annual Budget regional topics will be workshopped at LBAP workshop 3, and the Mayoral Proposal will be workshopped at LBAP workshop 4.

