

07 March 2025

Chris Swasbrook  
Chair  
Auckland Future Fund Trustee Limited

**Via email:** [REDACTED]

Tēnā koe Chris,

### **Letter of Expectation for Statement of Intent 2025-2028**

This letter of expectation sets out the council's priorities and expectations to inform the development of the draft Statement of Intent (SOI) 2025-2028 of Auckland Future Fund Trustee Limited (AFFTL).

The content of this letter was approved by the Governing Body on 27 February 2025, with delegation to the Mayor and Councillor Fletcher (as your Lead Councillor) to finalise and issue this letter of expectation. (GB/2025/8)

The Governing Body has also approved extensions of the statutory deadlines for the AFFTL SOI process, as per the Local Government Act 2002 (Schedule 8, section 4). Due dates are:

- submission of the draft SOI is on or before 1 April 2025
- final submission of the SOI is on or before 31 July 2025.

Council also notes that AFFTL will produce a Statement of Investment and Policy Objectives (SIPO) that sets out the investment governance and management framework, philosophy, strategies and objectives of the Fund and will provide council with the final policy no later than 30 June 2025.

### **Part 1. Expectations of all CCOs**

There are a several common expectations for CCOs that are not applicable to AFFTL given that it does not deliver services or infrastructure directly to Aucklanders or manage physical assets on council's behalf. The remaining common expectations applicable to AFFTL are:

- CCOs are expected to focus on delivering year two of the LTP 2024-2034. Final SOIs (including financial information and performance measures) should be aligned with the final 2025/2026 Annual Budget and the strategic priorities contained within.
- As part of the CCO reform package approved by the Governing Body on 12 December 2024, council will also be pursuing a range of non-structural changes to support the reset of the CCO model as it applies to all substantive CCOs. Any additional requirements or changes arising from this will be communicated to CCOs.

- CCOs should adhere to the Statement of Expectations of Substantive CCOs (to be updated in 2025), which explains how CCOs should conduct their business and manage their relationships with council and other interested groups.
- As such, CCOs should work with the government, only where interests are aligned and messages are consistent with those of Auckland Council. CCOs should inform council of any conversation with the government on any new proposal or legislative reform. These engagements should be summarised in your quarterly reporting.
- Given AFFTL's recent establishment, it is expected that technology, people, procurement, corporate support, data, customer experience and digital services are provided by Group Shared Services and no duplication is created by AFFTL.
- Auckland Council Group is committed to upholding its obligations derived from Te Tiriti o Waitangi and to achieving better outcomes for Māori. AFFTL is expected to share this commitment and contribute to its delivery, including through (but not limited to):
  - a) AFFTL completing its first Achieving Māori Outcomes (AMO) Plan, which includes key performance indicators to track progress over time. Once the AMO is established, AFFTL should report on this as part of the quarterly performance report. Ngā Matārāe (Council's Māori Outcomes Directorate) are available to offer support to CCOs with navigating Kia Ora Tāmaki Makaurau Māori Outcomes Framework and any updates to this framework.
  - b) As required, work collaboratively with Ngā Mātārae and other Māori Outcomes specialists across the council group to take a whole-of-council-group approach to delivering outcomes for Māori.

## **Part 2. Key expectations of Auckland Future Fund Trustee Limited**

The key expectation for AFFTL is to deliver distributions to council from the Auckland Future Fund (the Fund) in 2025/2026 in accordance with the Fund Distribution Policy. This is in line with the purposes of the Fund (as set out in the Trust Deed):

- To maintain or increase the real value of assets that are put into the Fund over time so they can continue to benefit future generations; and,
- To provide a strong return to Auckland Council to fund services and infrastructure.

Staff are available to expand aspects of this letter if required. Please contact Alastair Cameron, Manager CCO Governance and External Partnerships to discuss.

Ngā mihi



Wayne Brown  
**MAYOR OF AUCKLAND**

cc:

Cr Christine Fletcher, Lead Councillor  
Cr Shane Henderson, Chair CCO Direction and Oversight Committee  
Alastair Cameron, Manager CCO Governance and External Partnerships